SMITH & NEPHEW PLC
TERMS OF REFERENCE OF THE FINANCE & BANKING COMMITTEE

PURPOSE

1. The purpose of the Finance & Banking Committee (“F&BC”) shall be to approve all treasury and banking related arrangements pertaining to Smith & Nephew plc (“Company”) and its subsidiaries (“Group”), subject in each case to the Schedule of Matters Reserved to the Board from time to time (“Board Reserved Matters”).

MEMBERSHIP

2. The F&BC shall consist of up to five members: the Chief Financial Officer, the SVP Group Controller, the Group Treasurer, the Head of Tax and the Group General Counsel and Company Secretary.

3. The Chief Financial Officer, the Group Treasurer or the SVP Group Controller shall be the Chair of the F&BC. In the absence of the designated Chair, those members of the F&BC present shall appoint anyone of them to chair a particular meeting.

4. From time to time, other executives may be invited to attend, advise and report to the F&BC, but shall not be members of the F&BC.

5. A member of the company secretariat function shall be the Secretary of the F&BC.

MEETINGS AND THE TRANSACTION OF BUSINESS

6. Meetings shall usually be held at least once a month and may be held physically or by telephone. Additional meetings may be convened as the Chair or any other member of the F&BC shall determine.

7. The quorum for the transaction of business shall be three, provided this is constituted to include at least one of the Chief Financial Officer or the Group General Counsel and Company Secretary.

8. Meetings of the F&BC shall be summoned by the Secretary at the request of the Chair or any of its Members.

9. Unless otherwise agreed, notice of each meeting confirming the venue, time and date together with an agenda of items to be discussed shall be forwarded to each member of the F&BC no later than one working day before the date of the meeting together with supporting papers.

10. The Secretary shall minute the proceedings and resolutions of all F&BC meetings and circulate them to the members of the F&BC.

11. In the absence of a meeting, decisions may be made by unanimous approval of committee members confirmed by email.
GENERAL DUTIES

12. The general duties of the F&BC, subject to Board Reserved Matters, shall be to:

12.1 review and approve all treasury and banking arrangements including:

12.1.1 the establishment and utilisation of banking counterparty limits up to $300m;
12.1.2 the policy on operation of bank accounts;
12.1.3 the approval of bank signing and authorisation limits;
12.1.4 the approval of new bank mandates;
12.1.5 the opening of bank accounts;
12.1.6 the approval of all documentation required for any cash pooling arrangement. This includes all the documentary requirements associated with notional pooling, zero-balancing, or any other type of cash pooling arrangement (e.g. virtual accounts);
12.1.7 the approval of operating credit limits for debtors over $10m up to $50m;
12.1.8 the approval of changes to the capital/ debt/ equity structure of the Company or the Group within limits previously approved by the Board of the Company;
12.1.9 the approval of subsidiary dividends or other distributions which are outside of the F&BC approved intra-group policy;
12.1.10 the approval of letters of support, which are outside the F&BC approved intra-group policy (acknowledging that letters of support requested by the Group’s auditors addressed to directors of wholly owned subsidiaries within the Group do not require approval by the F&BC);
12.1.11 the approval of issuance of letters of comfort provided to banks and other financial counterparties;
12.1.12 the approval of non-listed debt facilities;
12.1.13 the approval of borrowings and borrowing terms up to $500m;
12.1.14 the creation or repayment of loans between members of the Group;
12.1.15 the provision of guarantees and indemnities from members of the Group in respect of third party liabilities up to $50m;
12.1.16 the provision of guarantees or indemnities in favour of third parties from members of the Group of other Group members’ liabilities up to an unlimited amount;

12.1.17 the procurement of bank or other third party guarantees or indemnities, where the beneficiary is a third party, in respect of Group liabilities in excess of $2m up to $50m;

12.1.18 the approval of floating interest rates up to 2 years forward and fixed interest rates and interest rate swaps up to 2 years or up to $250m in notional principal in excess of 2 years;

12.1.19 the approval of balance sheet hedging contracts including borrowings, cross currency swaps, foreign exchange contracts, spot & forward and short foreign exchange swaps up to forecast foreign currency net assets;

12.1.20 the approval of foreign exchange hedging contracts up to 18 months forward, in respect of actual and forecasted transactions;

12.1.21 approval of the block listing of any shares of the Company; and

12.1.22 approval of any periodic buy back of shares relating to maintaining the Company’s issued share capital at a relatively constant level in consequence of the operation of the Company’s employee share schemes.

12.2 Approve changes to the Group structure including:

12.2.1 the incorporation of any new legal entity as a direct or indirect subsidiary of the Company for acquisition or other purposes;

12.2.2 the sale, liquidation or disposal or merger of any subsidiary entity of the Company;

12.2.3 the intra-Group transfer of any legal entity;

12.2.4 the increase or decrease of the share capital of any subsidiary of the Company; and

12.2.5 material changes to the Group’s internal operations insofar as they impact contractual or intercompany relationships relevant to the financial, treasury, tax or legal position either (i) of companies within the Group or (ii) businesses operated by the Group.

12.3 Following recommendation from the Mergers & Acquisitions Investment Committee, and approval from the Board of the Company where relevant, approve the detailed arrangements in relation to corporate mergers, acquisitions and disposals, including:

12.3.1 the detailed legal and funding structure of any proposed external transaction, including without limitation the disposal or exclusive
licence of a product or product line by any subsidiary entity of the Company to an external third party;

12.3.2 the issue of equity on an intra-group basis;
12.3.3 general matters relating to deal structuring;
12.3.4 the provision of guarantees and indemnities up to $50m;
12.3.5 escrow arrangements;
12.3.6 payment flows;
12.3.7 hedging arrangements;
12.3.8 accounting and technical disclosures relating to any deal;
12.3.9 opening of new bank accounts; and
12.3.10 the approval of steps required to implement any transaction which has been approved by the Board of the Company or the Chief Executive Officer.

12.4 Identify any matters considered by the F&BC that may need to be publicly disclosed under the Disclosure and Transparency Rules or other applicable laws or regulations, and referring them to the Disclosure Committee for determination as necessary or appropriate.

12.5 Delegate any of the F&BCs general duties, as it sees fit.

REPORTING

13. The Chief Financial Officer shall report to the Chief Executive Officer on the activities of the F&BC as they see fit.

14. The minutes of the F&BC shall be made available to the Board and the Company’s external auditors.

ADMINISTRATION

15. The Finance and Banking Committee shall, at least once a year, review its own performance, constitution and terms of reference and recommend any changes it considers necessary to the Board for approval.

Updated: 7 July 2022